UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 22, 2021 (July 22, 2021)

UNION PACIFIC CORPORATION

(Exact name of registrant as specified in its charter)

1-6075

(Commission

13-2626465

(IRS Employer

Utah

(State or other jurisdiction

Section 13(a) of the Exchange Act.

of Incorporation) File Number) Identification No.) 1400 Douglas Street, Omaha, Nebraska 68179 (Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code: (402) 544-5000 N/A (Former name or former address, if changed since last report) Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below): Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) Securities registered pursuant to Section 12(b) of the Act: Title of each Class Trading Symbol Name of each exchange on which registered Common Stock (Par Value \$2.50 per share) UNP New York Stock Exchange Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended

transition period for complying with any new or revised financial accounting standards provided pursuant to

Item 2.02 Results of Operations and Financial Condition.

On July 22, 2021, Union Pacific Corporation issued a press release announcing its financial results for the quarter ended June 30, 2021. A copy of the press release is furnished herewith as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated herein by reference.

Item 9.01 Financial Statements and Exhibits.

- (d) Exhibits.
 - 99.1 Press Release of Union Pacific Corporation, dated July 22, 2021, announcing its financial results for the quarter ended June 30, 2021.
 - 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: July 22, 2021

UNION PACIFIC CORPORATION

By: /s/ Jennifer L. Hamann
Jennifer L. Hamann

Executive Vice President and Chief Financial Officer

Union Pacific Reports Second Quarter 2021 Results

Omaha, Neb., July 22, 2021 – Union Pacific Corporation (NYSE: UNP) today reported 2021 second quarter net income of \$1.8 billion, or \$2.72 per diluted share. This compares to \$1.1 billion, or \$1.67 per diluted share, in the second quarter 2020.

"The Union Pacific team leveraged volume growth, core pricing gains, and productivity to produce record quarterly results," said Lance Fritz, Union Pacific chairman, president, and chief executive officer. "Beyond our strong financial performance, we also made progress on our goal to reduce our carbon footprint, which includes a 3% improvement in our fuel consumption rate. Importantly, these strong results were achieved in a challenging environment as our rail network continues to be impacted by supply chain disruptions, particularly in the Intermodal space. As we move into the second half of 2021, we will continue working with our customers and the broader supply chain to increase fluidity and efficiently handle the strong demand for freight transportation."

Financial Results: Quarterly Records for Operating Ratio, Operating Income, Net Income, and Earnings Per Share Second Quarter 2021 Compared to Second Quarter 2020

- Operating revenue of \$5.5 billion was up 30%.
- Business volumes, as measured by total revenue carloads, increased 22%.
- Union Pacific's 55.1% operating ratio improved 590 basis points. Higher fuel prices negatively impacted the operating ratio by 210 basis points.
- Operating Income of \$2.5 billion was up 50%.
- The company repurchased 12.2 million shares in second quarter 2021 at an aggregate cost of \$2.7 billion.

Operating Performance: Quarterly Records for Workforce Productivity and Train Length; Second Quarter Records for Locomotive Productivity and Fuel Consumption Rate

Second Quarter 2021 Compared to Second Quarter 2020

- Quarterly freight car velocity was 213 daily miles per car, a 6% decline.
- Quarterly locomotive productivity was 140 gross ton-miles per horsepower day, a 3% improvement.
- Average maximum train length was 9,410 feet, a 9% increase.
- Fuel consumption rate, measured in gallons of fuel per thousand gross ton-miles (GTMs), improved 3%.
- Quarterly workforce productivity was 1,060 car miles per employee, a 22% improvement.
- Union Pacific's first half reportable personal injury rate deteriorated to 0.95 per 200,000 employee-hours compared to 0.83 for first half 2020.

Second Quarter 2021 Earnings Conference Call

Union Pacific will webcast its second quarter 2021 earnings release presentation live at www.up.com/investor and via teleconference on Thursday, July 22, 2021, at 8:45 a.m. Eastern Time. Participants may join the conference call by dialing 877-407-8293 (or for international participants, 201-689-8349).

ABOUT UNION PACIFIC

Union Pacific (NYSE: UNP) delivers the goods families and businesses use every day with safe, reliable and efficient service. Operating in 23 western states, the company connects its customers and communities to the global economy. Trains are the most environmentally responsible way to move freight, helping Union Pacific protect future generations. More information about Union Pacific is available at www.up.com.

Union Pacific Investor contact: Brad Stock at 402-544-4227 or bkstock@up.com Union Pacific Media contact: Clarissa Beyah at 402-957-4793 or cbeyah@up.com Supplemental financial information is attached.

This news release and related materials contain statements about the Company's future that are not statements of historical fact, including specifically the statements regarding the Company's expectations with respect to economic conditions and demand levels, its ability to improve network performance, its results of operations, and potential impacts of the COVID-19 pandemic. These statements are, or will be, forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements also generally include, without limitation, information or statements regarding: projections, predictions, expectations, estimates, or forecasts as to the Company's and its subsidiaries' business, financial, and operational results, and future economic performance; and management's beliefs, expectations, goals, and objectives and other similar expressions concerning matters that are not historical facts.

Forward-looking statements should not be read as a guarantee of future performance or results, and will not necessarily be accurate indications of the times that, or by which, such performance or results will be achieved. Forward-looking information, including expectations regarding operational and financial improvements and the Company's future performance or results are subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in the statement. Important factors, including risk factors, could affect the Company's and its subsidiaries' future results and could cause those results or other outcomes to differ materially from those expressed or implied in the forward-looking statements. Information regarding risk factors and other cautionary information are available in the Company's Annual Report on Form 10-K for 2020, which was filed with the SEC on February 5, 2021. The Company updates information regarding risk factors if circumstances require such updates in its periodic reports on Form 10-Q and its subsequent Annual Reports on Form 10-K (or such other reports that may be filed with the SEC).

Forward-looking statements speak only as of, and are based only upon information available on, the date the statements were made. The Company assumes no obligation to update forward-looking information to reflect actual results, changes in assumptions, or changes in other factors affecting forward-looking information. If the Company does update one or more forward-looking statements, no inference should be drawn that the Company will make additional updates with respect thereto or with respect to other forward-looking statements. References to our website are provided for convenience and, therefore, information on or available through the website is not, and should not be deemed to be, incorporated by reference herein.

UNION PACIFIC CORPORATION AND SUBSIDIARY COMPANIESCondensed Consolidated Statements of Income (unaudited)

Millions, Except Per Share Amounts and Percentages,	2nd Quarter			Year-to-L				-Date		
For the Periods Ended June 30,		2021		2020	%		2021		2020	%
Operating Revenues										
Freight revenues	\$	5,132	\$	3,972	29 %	\$	9,781	\$	8,852	10 %
Other		372		272	37		724		621	17
Total operating revenues		5,504		4,244	30		10,505		9,473	11
Operating Expenses										
Compensation and benefits		1,022		905	13		2,048		1,964	4
Depreciation		550		551	-		1,099		1,098	-
Purchased services and materials		478		441	8		968		962	1
Fuel		497		247	U		908		681	33
Equipment and other rents		200		211	(5)		412		438	(6)
Other		284		235	21		604		533	13
Total operating expenses		3,031		2,590	17		6,039		5,676	6
Operating Income		2,473		1,654	50		4,466		3,797	18
Other income, net		125		131	(5)		176		184	(4)
Interest expense		(282)		(289)	(2)		(572)		(567)	1
Income before income taxes		2,316		1,496	55		4,070		3,414	19
Income taxes		(518)		(364)	42		(931)		(808)	15
Net Income	\$	1,798	\$	1,132	59 %	\$	3,139	\$	2,606	20 %
Share and Per Share										
Earnings per share - basic	\$	2.73	\$	1.67	63 %	\$	4.73	\$	3.83	23 %
Earnings per share - diluted	\$	2.72	\$	1.67	63	\$	4.72	\$	3.82	24
Weighted average number of shares - basic		658.5		677.7	(3)		663.1		681.0	(3)
Weighted average number of shares - diluted		660.1		679.2	(3)		664.7		682.7	(3)
Dividends declared per share	\$	1.07	\$	0.97	10	\$	2.04	\$	1.94	5
Outputing Batic		EE 40/		C4 00/	/F 0\ t-		E7 E0/		E0.00/	(0,4) = 1
Operating Ratio Effective Tax Rate		55.1% 22.4%		61.0% 24.3%	(5.9) pts (1.9) pts		57.5% 22.9%		59.9% 23.7%	(2.4) pts (0.8) pts

Freight Revenues Statistics (unaudited)

	2nd Quarter					Year-to-Date				
For the Periods Ended June 30,	2021		2020	%		2021		2020	%	
Freight Revenues (Millions)										
Grain & grain products	\$ 795	\$	644	23 %	\$	1,561	\$	1,333	17 %	
Fertilizer	179		168	7		349		342	2	
Food & refrigerated	251		205	22		486		455	7	
Coal & renewables	423		369	15		764		790	(3)	
Bulk	1,648		1,386	19		3,160		2,920	8	
Industrial chemicals & plastics	498		435	14		933		930	-	
Metals & minerals	467		368	27		842		837	1	
Forest products	348		266	31		664		569	17	
Energy & specialized markets	546		431	27		1,076		1,058	2	
Industrial	1,859		1,500	24		3,515		3,394	4	
Automotive	428		189	F		875		713	23	
Intermodal	1,197		897	33		2,231		1,825	22	
Premium	1,625		1,086	50		3,106		2,538	22	
Total	\$ 5,132	\$	3,972	29 %	\$	9,781	\$	8,852	10 %	
Revenue Carloads (Thousands)										
Grain & grain products	204		167	22 %		407		342	19 %	
Fertilizer	54		53	2		98		99	(1)	
Food & refrigerated	48		41	17		93		89	4	
Coal & renewables	198		186	6		372		394	(6)	
Bulk	504		447	13		970		924	5	
Industrial chemicals & plastics	156		141	11		296		295	-	
Metals & minerals	182		162	12		328		336	(2)	
Forest products	64		50	28		124		106	17	
Energy & specialized markets	138		115	20		277		277	-	
Industrial	540		468	15		1,025		1,014	1	
Automotive	173		79	F		353		287	23	
Intermodal [a]	878		724	21		1,674		1,433	17	
Premium	1,051		803	31		2,027		1,720	18	
Total	2,095		1,718	22 %		4,022		3,658	10 %	
Average Revenue per Car										
Grain & grain products	\$ 3,894	\$	3,861	1 %	\$	3,838	\$	3,901	(2) %	
Fertilizer	3,304		3,181	4		3,550		3,456	3	
Food & refrigerated	5,226		4,986	5		5,230		5,142	2	
Coal & renewables	2,134		1,979	8		2,051		2,001	2	
Bulk	3,266		3,099	5		3,256		3,161	3	
Industrial chemicals & plastics	3,189		3,086	3		3,153		3,148	-	
Metals & minerals	2,569		2,276	13		2,567		2,494	3	
Forest products	5,463		5,256	4		5,357		5,361	-	
Energy & specialized markets	3,944		3,739	5		3,886		3,813	2	
Industrial	3,442		3,201	8		3,430		3,345	3	
Automotive	2,479		2,388	4		2,482		2,487	-	
Intermodal [a]	1,363		1,241	10		1,332		1,274	5	
Premium	1,547		1,354	14		1,532		1,476	4	
Average	\$ 2,449	\$	2,312	6 %	\$	2,432	\$	2,420	- 9	

[[]a] For intermodal shipments each container or trailer equals one carload.

UNION PACIFIC CORPORATION AND SUBSIDIARY COMPANIES Condensed Consolidated Statements of Financial Position (unaudited)

Millions, Except Percentages	Ju	ın. 30, 2021	Dec. 31 2020
Assets			
Cash and cash equivalents	\$	1,115	\$ 1,799
Short-term investments		46	60
Other current assets	2	2,603	2,355
Investments	2	2,277	2,164
Properties, net	54	4,148	54,161
Operating lease assets	•	1,635	1,610
Other assets		249	249
Total assets	\$ 62	2,073	\$ 62,398
Liabilities and Common Shareholders' Equity			
Liabilities and Common Shareholders' Equity Debt due within one year	\$ ·	1,110	\$ 1,069
		1,110 3,247	\$
Debt due within one year	;		\$ 3,104
Debt due within one year Other current liabilities	: 21	3,247	\$ 3,104 25,660
Debt due within one year Other current liabilities Debt due after one year	2° 2°	3,247 7,702	\$ 3,104 25,660 1,283
Debt due within one year Other current liabilities Debt due after one year Operating lease liabilities	2: 	3,247 7,702 1,256	\$ 3,104 25,660 1,283 12,247
Debt due within one year Other current liabilities Debt due after one year Operating lease liabilities Deferred income taxes	2 2 - 12 2	3,247 7,702 1,256 2,389	\$ 3,104 25,660 1,283 12,247 2,077
Debt due within one year Other current liabilities Debt due after one year Operating lease liabilities Deferred income taxes Other long-term liabilities	2; - - - - - - - - - - - - - - - - - - -	3,247 7,702 1,256 2,389 2,066	\$ 1,069 3,104 25,660 1,283 12,247 2,077 45,440

Condensed Consolidated Statements of Cash Flows (unaudited)

Millions,	Year-to	-Dat	e
For the Periods Ended June 30,	2021		2020
Operating Activities			
Net income	\$ 3,139	\$	2,606
Depreciation	1,099		1,098
Deferred income taxes	128		171
Other - net	(147)		517
Cash provided by operating activities	4,219		4,392
Investing Activities			
Capital investments	(1,190)		(1,599)
Maturities of short-term investments	48		75
Purchases of short-term investments	(24)		(75)
Other - net	95		182
Cash used in investing activities	(1,071)		(1,417)
Financing Activities			
Share repurchase programs	(4,085)		(2,556)
Debt issued	2,896		4,004
Dividends paid	(1,350)		(1,319)
Debt repaid	(691)		(770)
Accelerated share repurchase programs pending final settlement	(400)		(400)
Debt Exchange	(268)		-
Net issuance of commercial paper	125		(1)
Other - net	(34)		(65)
Cash used in financing activities	(3,807)		(1,107)
Net Change in Cash, Cash Equivalents and Restricted Cash	(659)		1,868
Cash, cash equivalents, and restricted cash at beginning of year	1,818		856
Cash, Cash Equivalents, and Restricted Cash at End of Period	\$ 1,159	\$	2,724
Free Cash Flow*			
Cash provided by operating activities	\$ 4,219	\$	4,392
Cash used in investing activities	(1,071)		(1,417)
Dividends paid	(1,350)		(1,319)
Free cash flow	\$ 1,798	\$	1,656

^{*} Free cash flow is a non-GAAP measure; however, we believe this measure is important to management and investors in evaluating our financial performance and measures our ability to generate cash without additional external financing.

Operating and Performance Statistics (unaudited)

	2nd Quarter				Year-to-Date						
For the Periods Ended June 30,	2021		2020	%		2021		2020	%		
Operating/Performance Statistics											
Freight car velocity (daily miles per car) [a]	213		227	(6)%		211		218	(3)%		
Average train speed (miles per hour) *	25.0		26.9	(7)		25.1		26.0	(3)		
Average terminal dwell time (hours) *	22.9		21.6	6		23.2		22.8	2		
Locomotive productivity (GTMs per horsepower day)	140		136	3		139		133	5		
Gross ton-miles (GTMs) (millions)	207,803	17	70,626	22	4	400,890	3	371,923	8		
Train length (feet)	9,410		8,664	9		9,330		8,517	10		
Intermodal car trip plan compliance (%)	71		82	(11)pts		74		83	(9)pts		
Manifest/Automotive car trip plan compliance (%)	67		76	(9)pts		68		69	(1)pts		
Workforce productivity (car miles per employee)	1,060		868	22		1,031		882	17		
Total employees (average)	30,066	;	30,059	-		29,910		31,965	(6)		
Locomotive Fuel Statistics											
Average fuel price per gallon consumed \$	2.16	\$	1.26	71 %	\$	2.01	\$	1.59	26 %		
Fuel consumed in gallons (millions)	223		189	18		439		414	6		
Fuel consumption rate**	1.072		1.107	(3)		1.095		1.112	(2)		
Revenue Ton-Miles (Millions)											
Grain & grain products	20,190		16,242	24 %		40,538		32,353	25 %		
Fertilizer	3,169		3,116	2		6,164		6,160	-		
Food & refrigerated	4,641		3,752	24		9,139		8,258	11		
Coal & renewables	20,716		18,188	14		38,252		38,193	-		
Bulk	48,716	4	41,298	18		94,093		84,964	11		
Industrial chemicals & plastics	7,990		6,286	27		15,045		13,460	12		
Metals & minerals	8,584		6,402	34		15,460		14,935	4		
Forest products	6,706		5,398	24		13,024		11,439	14		
Energy & specialized markets	9,112		7,276	25		18,702		19,322	(3)		
Industrial	32,392	2	25,362	28		62,231		59,156	5		
Automotive	3,769		1,740	F		7,542		6,229	21		
Intermodal	19,878		17,514	13		38,253		35,248	9		
Premium	23,647		19,254	23		45,795		41,477	10		
Total	104,755	8	85,914	22 %	2	202,119	1	185,597	9 %		

[[]a] Prior years have been realigned to conform to the current year presentation.

^{*} Surface Transportation Board reported performance measures.

^{**} Fuel consumption is computed as follows: gallons of fuel consumed divided by gross ton-miles in thousands.

UNION PACIFIC CORPORATION AND SUBSIDIARY COMPANIES Condensed Consolidated Statements of Income (unaudited)

	2021								
Millions, Except Per Share Amounts and Percentages,		1st Qtr		2nd Qtr	Yea	r-to-Date			
Operating Revenues									
Freight revenues	\$	4,649	\$	5,132	\$	9,781			
Other revenues		352		372		724			
Total operating revenues		5,001		5,504		10,505			
Operating Expenses									
Compensation and benefits		1,026		1,022		2,048			
Depreciation		549		550		1,099			
Purchased services and materials		490		478		968			
Fuel		411		497		908			
Equipment and other rents		212		200		412			
Other		320		284		604			
Total operating expenses		3,008		3,031		6,039			
Operating Income		1,993		2,473		4,466			
Other income, net		51		125		176			
Interest expense		(290)		(282)		(572)			
Income before income taxes		1,754		2,316		4,070			
Income taxes		(413)		(518)		(931)			
Net Income	\$	1,341	\$	1,798	\$	3,139			
Share and Per Share									
Earnings per share - basic	\$	2.01	\$	2.73	\$	4.73			
Earnings per share - diluted	\$	2.00	\$	2.72	\$	4.72			
Weighted average number of shares - basic		667.6		658.5		663.1			
Weighted average number of shares - diluted		669.2		660.1		664.7			
Dividends declared per share	\$	0.97	\$	1.07	\$	2.04			
Operating Ratio		60.1%		55.1%		57.5%			
Effective Tax Rate		23.5%		22.4%		22.9%			

Freight Revenues Statistics (unaudited)

	 2021						
	1st Qtr		2nd Qtr	Year	r-to-Date		
Freight Revenues (Millions)							
Grain & grain products	\$ 766	\$	795	\$	1,561		
Fertilizer	170		179		349		
Food & refrigerated	235		251		486		
Coal & renewables	341		423		764		
Bulk	1,512		1,648		3,160		
Industrial chemicals & plastics	435		498		933		
Metals & minerals	375		467		842		
Forest products	316		348		664		
Energy & specialized markets	530		546		1,076		
Industrial	1,656		1,859		3,515		
Automotive	447		428		875		
Intermodal	1,034		1,197		2,231		
Premium	1,481		1,625		3,106		
Total	\$ 4,649	\$	5,132	\$	9,781		
Revenue Carloads (Thousands)							
Grain & grain products	203		204		407		
Fertilizer	44		54		98		
Food & refrigerated	45		48		93		
Coal & renewables	174		198		372		
Bulk	466		504		970		
Industrial chemicals & plastics	140		156		296		
Metals & minerals	146		182		328		
Forest products	60		64		124		
Energy & specialized markets	139		138		277		
Industrial	485		540		1,025		
Automotive	180		173		353		
Intermodal [a]	796		878		1,674		
Premium	976		1,051		2,027		
Total	1,927		2,095		4,022		
Average Revenue per Car							
Grain & grain products	\$ 3,782	\$	3,894	\$	3,838		
Fertilizer	3,852		3,304		3,550		
Food & refrigerated	5,234		5,226		5,230		
Coal & renewables	1,958		2,134		2,051		
Bulk	3,246		3,266		3,256		
Industrial chemicals & plastics	3,113		3,189		3,153		
Metals & minerals	2,563		2,569		2,567		
Forest products	5,244		5,463		5,357		
Energy & specialized markets	3,828		3,944		3,886		
Industrial	3,417		3,442		3,430		
Automotive	2,485		2,479		2,482		
	1,299		1,363		1,332		
Intermodal [a]							
Intermodal [a] Premium	1,517		1,547		1,532		

[[]a] For intermodal shipments each container or trailer equals one carload.

Non-GAAP Measures Reconciliation to GAAP

Adjusted Debt / Adjusted EBITDA*

Millions, Except Ratios	Jun. 30,	Dec. 31,
for the Trailing Twelve Months Ended [a]	2021	2020
Net income	\$ 5,882	\$ 5,349
Add:		
Income tax expense	1,754	1,631
Depreciation	2,211	2,210
Interest expense	1,146	1,141
EBITDA	\$ 10,993	\$ 10,331
Adjustments:		
Other income, net	(279)	(287)
Interest on operating lease liabilities**	53	59
Adjusted EBITDA	\$ 10,767	\$ 10,103
Debt	\$ 28,812	\$ 26,729
Operating lease liabilities	1,553	1,604
Unfunded pension and OPEB, net of taxes of \$180 and \$195	607	637
Adjusted debt	\$ 30,972	\$ 28,970
Adjusted debt / Adjusted EBITDA	2.9	2.9
Comparable Adjusted Debt / Adjusted EBITDA*		
	Jun. 30,	Dec. 31,
for the Trailing Twelve Months Ended [a]	2021	2020
Adjusted debt / Adjusted EBITDA	2.9	2.9
Factors Affecting Comparability:		
Brazos yard impairment [b]	(0.1)	(0.1)
Comparable Adjusted Debt / Adjusted EBITDA*	2.8	2.8

- [a] The trailing twelve months income statement information ended June 30, 2021, is recalculated by taking the twelve months ended December 31, 2020, subtracting the six months ended June 30, 2020, and adding the six months ended June 30, 2021.
- [b] Adjustments remove the impact of \$209 million from net income and \$69 million from income tax expense for the year ended December 31, 2020. See page 9 for a reconciliation to GAAP.
- Total debt plus operating lease liabilities plus after-tax unfunded pension and OPEB obligation divided by net income plus income tax expense, depreciation, amortization, interest expense, and adjustments for other income and interest on operating lease liabilities. Adjusted debt to adjusted EBITDA (earnings before interest, taxes, depreciation, amortization, and adjustments for other income and interest on operating lease liabilities) and comparable adjusted debt to adjusted EBITDA are considered a non-GAAP financial measure by SEC Regulation G and Item 10 of SEC Regulation S-K and may not be defined and calculated by other companies in the same manner. We believe these measures are important to management and investors in evaluating the Company's ability to sustain given debt levels (including leases) with the cash generated from operations. In addition, a comparable measure is used by rating agencies when reviewing the Company's credit rating. Adjusted debt to adjusted EBITDA and comparable adjusted debt to adjusted EBITDA should be considered in addition to, rather than as a substitute for, net income. The table above provides reconciliations from net income to adjusted debt to adjusted EBITDA and comparable adjusted debt to adjusted EBITDA. At June 30, 2021, and December 31, 2020, the incremental borrowing rate on operating lease liabilities was 3.4% and 3.7%, respectively.
- ** Represents the hypothetical interest expense we would incur (using the incremental borrowing rate) if the property under our operating leases were owned or accounted for as finance leases.

Non-GAAP Measures Reconciliation to GAAP

Financial Performance*

Millions, Except Per Share Amounts and Percentages	F	Reported results (GAAP)		,			Adjusted results (non-GAAP)
For the Year Ended December 31, 2020							
Income taxes	\$	1,631	\$	69	\$ 1,700		
Net income	\$	5,349	\$	209	\$ 5,558		

^{*} The above table reconciles our results for the year ended December 31, 2020, to adjusted results that exclude the impact of certain items identified as affecting comparability. We use adjusted income taxes and adjusted net income, as applicable, among other measures, to evaluate our actual operating performance. We believe these non-GAAP financial measures provide valuable information regarding earnings and business trends by excluding specific items that we believe are not indicative of our ongoing operating results of our business, providing a useful way for investors to make a comparison of our performance over time and against other companies in our industry. Since these are not measures of performance calculated in accordance with GAAP, they should be considered in addition to, rather than as a substitute for, income taxes and net income.