UNION PACIFIC CORPORATION AND SUBSIDIARY COMPANIES

Non-GAAP Measures Reconciliation to GAAP

Debt to Capital*

| | Dec. 31, | Dec. 31, | Dec. 31, |
|------------------------------|--------------|--------------|--------------|
| Millions, Except Percentages | 2014 | 2013 | 2012 |
| Debt (a) | \$ 11,480 | \$ 9,577 | \$ 8,997 |
| Equity | 21,189 | 21,225 | 19,877 |
| Capital (b) | \$ 32,669 | \$ 30,802 | \$ 28,874 |
| Debt to capital (a/b) | 35.1% | 31.1% | 31.2% |

^{*} Total debt divided by total debt plus equity. Management believes this is an important measure in evaluating our balance sheet strength and is important in managing our credit ratios and financing relationships.

Adjusted Debt to Capital*

| | Dec. 31, | Dec. 31, | Dec. 31, |
|---------------------------------------|--------------|--------------|--------------|
| Millions, Except Percentages | 2014 | 2013 | 2012 |
| Debt | \$ 11,480 | \$ 9,577 | \$ 8,997 |
| Net present value of operating leases | 2,902 | 3,057 | 3,096 |
| Unfunded pension and OPEB | 523 | 170 | 679 |
| Adjusted debt (a) | \$ 14,905 | \$ 12,804 | \$ 12,772 |
| Equity | 21,189 | 21,225 | 19,877 |
| Adjusted capital (b) | \$ 36,094 | \$ 34,029 | \$ 32,649 |
| Adjusted debt to capital (a/b) | 41.3% | 37.6% | 39.1% |

^{*} Total debt plus net present value of operating leases plus after-tax unfunded pension and OPEB obligation divided by total debt plus net present value of operating leases plus after-tax unfunded pension and OPEB obligation plus equity. Operating leases were discounted using 5.3%, 5.7%, and 6.0% at December 31, 2014, 2013 and 2012, respectively. Adjusted debt to capital is considered a non-GAAP financial measure by SEC Regulation G and Item 10 of SEC Regulation S-K, and may not be defined and calculated by other companies in the same manner. We believe this is an important measure to management and investors in evaluating the total amount of leverage in our capital structure including off-balance sheet obligations.

Adjusted Debt / Adjusted EBITDA*

| | Dec. 31, | Dec. 31, | Dec. 31, |
|---|--------------|--------------|--------------|
| Millions, Except Ratios | 2014 | 2013 | 2012 |
| Operating income | \$ 8,753 | \$ 7,446 | \$ 6,745 |
| Depreciation | 1,904 | 1,777 | 1,760 |
| EBITDA | \$ 10,657 | \$ 9,223 | \$ 8,505 |
| Interest on present value of operating leases | 154 | 174 | 186 |
| Adjusted EBITDA (a) | \$ 10,811 | \$ 9,397 | \$ 8,691 |
| Debt | \$ 11,480 | \$ 9,577 | \$ 8,997 |
| Net present value of operating leases | 2,902 | 3,057 | 3,096 |
| Unfunded pension and OPEB | 523 | 170 | 679 |
| Adjusted debt (b) | \$ 14,905 | \$ 12,804 | \$ 12,772 |
| Adjusted debt / Adjusted EBITDA (b/a) | 1.4 | 1.4 | 1.5 |

^{*} Total debt plus net present value of operating leases plus after-tax unfunded pension and OPEB obligation divided by operating income plus depreciation plus interest on present value of operating leases. Operating leases were discounted using 5.3%, 5.7%, and 6.0% at December 31, 2014, 2013 and 2012, respectively. Adjusted debt to adjusted EBITDA (earnings before interest, taxes and depreciation) is considered a non-GAAP financial measure by SEC Regulation G and Item 10 of SEC Regulation S-K, and may not be defined and calculated by other companies in the same manner. We believe this measure is important in evaluating the Company's ability to sustain given debt levels (including leases) with the cash generated from operations. In addition, a comparable measure is used by rating agencies when reviewing the Company's credit rating.

Return on Invested Capital as Adjusted (ROIC)*

| | Dec. 31, | Dec. 31, | Dec. 31, |
|---|--------------|--------------|--------------|
| Millions, Except Percentages | 2014 | 2013 | 2012 |
| Net income | \$ 5,180 | \$ 4,388 | \$ 3,943 |
| Interest expense | 561 | 526 | 535 |
| Interest on average present value of operating leases | 158 | 175 | 190 |
| Taxes on interest | (273) | (264) | (273) |
| Net operating profit after taxes as adjusted (a) | \$ 5,626 | \$ 4,825 | \$ 4,395 |
| Average equity | \$ 21,207 | \$ 20,551 | 19,228 |
| Average debt | 10,529 | 9,287 | 8,952 |
| Average present value of operating leases | 2,980 | 3,077 | 3,160 |
| Average invested capital as adjusted (b) | \$ 34,716 | \$ 32,915 | \$ 31,340 |
| Return on invested capital as adjusted (a/b) | 16.2% | 14.7% | 14.0% |

^{*} ROIC is defined as net income plus interest expense and interest on average present value of operating leases less taxes on interest divided by average equity plus average debt plus average present value of operating leases. ROIC is considered a non-GAAP financial measure by SEC Regulation G and Item 10 of SEC Regulation S-K, and may not be defined and calculated by other companies in the same manner. We believe this measure is important in evaluating the efficiency and effectiveness of the Corporation's long-term capital investments, and we currently use ROIC as a performance criteria in determining certain elements of equity compensation for our executives. ROIC should be considered in addition to, rather than as a substitute for, other information provided in accordance with GAAP. The most comparable GAAP measure is return on average common shareholders' equity.

Free Cash Flow*

| Millions, | | F | ull Year | |
|---------------------------------------|-------------|----|----------|-------------|
| For the Periods Ended December 31, | 2014 | | 2013 | 2012 |
| Cash provided by operating activities | \$ 7,385 | \$ | 6,823 | \$ 6,161 |
| Cash used in investing activities | (4,249) | | (3,405) | (3,633) |
| Dividends paid | (1,632) | | (1,333) | (1,146) |
| Free cash flow | \$ 1,504 | \$ | 2,085 | \$ 1,382 |

^{*} Free cash flow is defined as cash provided by operating activities, less cash used in investing activities and dividends paid. Free cash flow is considered a non-GAAP measure by SEC Regulation G and Item 10 of SEC Regulation S-K, and may not be defined and calculated by other companies in the same manner. We believe that it is important to management and investors in evaluating our financial performance and measures our ability to generate cash without incurring additional financing. Free cash flow should be considered in addition to, rather than as a substitute for, cash provided by operating activities.